Form **990-PF** 

**Return of Private Foundation** 

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047 **2019**Open to Public Inspection

Department of the Treasury Internal Revenue Service

For calendar year 2019 or tax year beginning and ending Name of foundation A Employer identification number RAYNIER INSTITUTE & FOUNDATION 91-1644205 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number 501 SILVERSIDE ROAD 123 800-839-1754 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here WILMINGTON, DE 19809-1377 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: X Cash Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ... 90, 487, 515. (Part I, column (d), must be on cash basis.) ▶\$ Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) Contributions, gifts, grants, etc., received ...... N/A Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 82,209 82,209 2,113,595 2,113,595 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 910,871, 6a Net gain or (loss) from sale of assets not on line 10 **b** Gross sales price for all assets on line 6a ..... 26,347,518. 7 Capital gain net income (from Part IV, line 2) 910,871. Net short-term capital gain Income modifications .... Gross sales less returns 10a and allowances **b** Less: Cost of goods sold ... c Gross profit or (loss) 11 Other income Total. Add lines 1 through 11 3,106,675, 3,106,675 12 0 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 53,446. 2,672 50,774. 4,184 3,975. 15 Pension plans, employee benefits ..... 209 16a Legal fees STMT 1 2,400. 0. 2,400. Administrative Expenses **b** Accounting fees STMT 2 3,950. 19,750. 15,800. c Other professional fees STMT 3 189,743. 183,993. 5,750. Interest 17 Taxes STMT 4 12,276, 1,276. 0 18 Depreciation and depletion 19 Occupancy 20 21 Travel, conferences, and meetings 2,611 0 2,611. Operating and 22 Printing and publications 23 Other expenses STMT 5 63,434. 311. 63,123. 24 Total operating and administrative 144,433. 347,844 192,411. expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid ..... 4,345,000. 4,345,000. 26 Total expenses and disbursements. Add lines 24 and 25 4,692,844 192,411 4,489,433. 27 Subtract line 26 from line 12: **a** Excess of revenue over expenses and disbursements -1,586,169 b Net investment income (if negative, enter -0-) 2,914,264 N/A c Adjusted net income (if negative, enter -0-)

P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	f year
	aιι	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			
		Savings and temporary cash investments	5,661,874.	6,291,035.	6,291,035.
		Accounts receivable 5,133.			
		Less: allowance for doubtful accounts	4,551.	5,133.	5,133.
	4	Pledges receivable			
	'	Less; allowance for doubtful accounts			
	5	Grants receivable			
		Receivables due from officers, directors, trustees, and other			
	ľ	, , , , , , , , , , , , , , , , , , , ,			
	7	disqualified persons  Other notes and loans receivable			
	l '	Less: allowance for doubtful accounts			
	8				
ssets	٥	Inventories for sale or use			
Ass	9		6,788,556.	8,165,104.	8,279,746.
_		Investments - U.S. and state government obligations STMT 6	47,182,081.		
	D	Investments - corporate stock STMT 7	i i	6,683,371.	
	C	Investments - corporate bonds STMT 8	10,462,142.	0,003,3/1.	0,000,009.
	11	Investments - land, buildings, and equipment: basis			
		Less: accumulated depreciation			
		Investments - mortgage loans	4 000 000	F 000 000	4 050 501
	13	Investments - other STMT 9	4,000,000.	5,000,000.	4,872,591.
	14	Land, buildings, and equipment: basis			
		Less: accumulated depreciation			
		Other assets (describe)			
	16	Total assets (to be completed by all filers - see the	T	TO 542 025	00 405 545
_		instructions. Also, see page 1, item I)	74,099,204.	72,513,035.	90,487,515.
		Accounts payable and accrued expenses			
	18	Grants payable			
es	19	Deferred revenue			
abilities	20	Loans from officers, directors, trustees, and other disqualified persons			
Liab	21	Mortgages and other notes payable			
_	22	Other liabilities (describe )			
		<b>7</b>	0	0	
_	23	Total liabilities (add lines 17 through 22)	0.	0.	
		Foundations that follow FASB ASC 958, check here			
es	١.,	and complete lines 24, 25, 29, and 30.	74 000 204	72 512 025	
auc	24	Net assets without donor restrictions	74,099,204.	72,513,035.	
or Fund Balanc	25	Net assets with donor restrictions			
힏		Foundations that do not follow FASB ASC 958, check here			
교		and complete lines 26 through 30.			
	26	Capital stock, trust principal, or current funds			
šets	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
Ass	28	Retained earnings, accumulated income, endowment, or other funds	74 000 204	72 512 025	
Net Assets	29	Total net assets or fund balances	74,099,204.	72,513,035.	
_		Tabal linkiliking and not assets found belongs	74 000 204	72 513 035	
=	30	Total liabilities and net assets/fund balances	74,099,204.	72,513,035.	
P	art	Analysis of Changes in Net Assets or Fund Ba	alances		
1		net assets or fund balances at beginning of year - Part II, column (a), line $% \left( 1\right) =\left( 1\right) \left( 1$	29		
	•			1	74,099,204.
		amount from Part I, line 27a		2	-1,586,169.
				3	0.
		ines 1, 2, and 3			72,513,035.
		eases not included in line 2 (itemize)		5	0.
6	Total	net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 29	6	72,513,035.

Part IV	Capital Gains	and Losses for Tax on In	vestment	Income					
		the kind(s) of property sold (for example arehouse; or common stock, 200 shs		te,	( <b>b</b> ) H	low acquired - Purchase - Donation	(c) Dat (mo.,	e acquired day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLIC	LY TRADED SECUR	ITY				P			
	L GAIN DISTRIBU								
		C DEVELOPED INTERNTL				P	05/:	13/16	05/28/19
d CLASS	ACTION SETTLMEN	Т							
е			_		<u> </u>				
(e) G	ross sales price	<b>(f)</b> Depreciation allowed (or allowable)		st or other basis expense of sale				Gain or (loss) us (f) minus (	
a	23,782,497.			23,436,6	47.				345,850.
b	167,533.								167,533.
C	2,397,272.			2,000,0	00.				397,272.
_d	216.								216.
_e									
Complete	e only for assets showir	ng gain in column (h) and owned by i	the foundation	on 12/31/69.				(Col. (h) gain	
(i) FM'	V as of 12/31/69	(j) Adjusted basis as of 12/31/69		ccess of col. (i) col. (j), if any		col. (k), but not less than -0-) <b>or</b> Losses (from col. (h))			
a									345,850.
b									167,533.
C									397,272.
d									216.
<u>e</u>									
3 Net short-		ss) as defined in sections 1222(5) ar		7 7	. }	2			910,871.
	so enter in Part I, line 8, enter -0- in Part I, line 8					,		N/A	
Part V	Qualification U	nder Section 4940(e) for	Reduced	Tax on Net	Inve	stment Inc	come	-1,7	
If section 494 Was the foun	10(d)(2) applies, leave the dation liable for the sec	e foundations subject to the section 4 his part blank. tion 4942 tax on the distributable am by under section 4940(e). Do not com	nount of any ye	ar in the base per					Yes X No
1 Enter the	appropriate amount in (	each column for each year; see the ir	nstructions bef	ore making any er	ntries.				
Calendar y	<b>(a)</b> Base periód years ear (or tax year beginni	(b) ng in) Adjusted qualifying dis	stributions	Net value of no	( <b>c)</b> onchar	itable-use asse	ts	Distrib (col. (b) div	(d) ution ratio ided by col. (c))
	2018	3	,924,248.			85,769,5	25.		.045753
	2017	4	,074,176.			86,117,9	96.		.047309
	2016	4	,225,750.			82,523,5	58.		.051207
	2015	4	,521,479.			88,234,8	13.		.051244
	2014	4	,447,357.			90,929,0	65.		.048910
2 Total of li	ne 1, column (d)						. 2		.244423
3 Average d	istribution ratio for the	5-year base period - divide the total once if less than 5 years	on line 2 by 5.0	), or by the numbe	er of y	ears			.048885
4 Enter the i	net value of noncharitab	ole-use assets for 2019 from Part X,	line 5				4		85,855,293.
5 Multiply li	ne 4 by line 3						5		4,197,036.
6 Enter 1%	of net investment incom	ne (1% of Part I, line 27b)					6		29,143.
7 Add lines	5 and 6						7		4,226,179.
		n Part XII, line 4					8		4,489,433.
	equal to or greater thar art VI instructions.	n line 7, check the box in Part VI, line	e 1b, and comp	lete that part usin	ıg a 1%	6 tax rate.			

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3 - see instructi	ions)

	990-PF (2019) RAYNIER INSTITUTE & FOUNDATION  rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4940(b)		164420 <b>see in</b> s			Page 4 s)
1a	Exempt operating foundations described in section 4940(d)(2), check here   and enter "N/A" on line 1.					-
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)				2.0	1 / 2
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here X and enter 1%	1			29,	143.
	of Part I, line 27b					
_	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)	_				0.
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)  Add lines 1 and 2	3			29	143.
ა 4	Add lines 1 and 2 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4			,	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5			29	143.
6	Credits/Payments:	Ů			,	
	2019 estimated tax payments and 2018 overpayment credited to 2019 6a 50,141.					
	Exempt foreign organizations - tax withheld at source 6b 0.					
	Tax paid with application for extension of time to file (Form 8868)  6c  0.					
	Backup withholding erroneously withheld 6d 0.	-				
	Total credits and payments. Add lines 6a through 6d	7			50,	141.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here X if Form 2220 is attached	8				0.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9				
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10			20,	998.
11	Enter the amount of line 10 to be: Credited to 2020 estimated tax	11				0.
Pa	rt VII-A Statements Regarding Activities					
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene				Yes	No
	any political campaign?			1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the defin	ition		1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or					
	distributed by the foundation in connection with the activities.					
	Did the foundation file Form 1120-POL for this year?			1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundation. $\blacktriangleright$ \$ 0. (2) On foundation managers. $\blacktriangleright$ \$ 0.	-				
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					
_	managers. ► \$0.			_		77
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?			2		Х
•	If "Yes," attach a detailed description of the activities.	_				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			_		х
40	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes  Did the foundation have unrelated business gross income of \$1,000 or more during the year?			3 4a		X
			/A	4a 4b		
5	If "Yes," has it filed a tax return on <b>Form 990-T</b> for this year?  Was there a liquidation, termination, dissolution, or substantial contraction during the year?			5		х
J	If "Yes," attach the statement required by General Instruction T.			j		
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
·	By language in the governing instrument, or					
	<ul> <li>By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state</li> </ul>	law				
	remain in the governing instrument?			6	Х	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV			7	Х	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.					
	WA,CO					
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)					
	of each state as required by General Instruction G? If "No," attach explanation			8b	Х	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale					
	year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV			9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses			10		Х

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Pa	art VII-A Statements Regarding Activities (continued)			
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileg			
	If "Yes," attach statement. See instructions	12		Х
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address WWW.RAYNIER.ORG			
14	The books are in care of ▶ FOUNDATION SOURCE Telephone no. ▶ (8			
	Located at ► 501 SILVERSIDE ROAD SUITE 123, WILMINGTON, DE ZIP-	4 <b>►</b> 19809		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041 -</b> check here		▶	
	and enter the amount of tax-exempt interest received or accrued during the year	N/		
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16	Х	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
_	foreign country CAYMAN ISLANDS			
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
18	a During the year, did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<u> No</u> No		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person? Yes 🗵	<u>S</u> No		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	No		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes	No		
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?	No ON		
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)	No O		
ı	b If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	<u>1b</u>		Х
	Organizations relying on a current notice regarding disaster assistance, check here	▶□		
(	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2019?	1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
á	a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines			
	6d and 6e) for tax year(s) beginning before 2019?	<u> No</u> No		
	If "Yes," list the years ►,,,,,,			
ı	b Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	outomone oo mondoons,	N/A 2b		
(	c If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
	<b>&gt;</b>			
38	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year? Yes	No ON		
ı	b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
	Schedule C, to determine if the foundation had excess business holdings in 2019.)			
48	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х

 $\mathbf{b}$  Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that

had not been removed from jeopardy before the first day of the tax year beginning in 2019?

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Part VII-B   Statements Regarding Activities for Which F	orm 4720 May Be R	equired <sub>(contini</sub>	ued)				
5a During the year, did the foundation pay or incur any amount to:					Yes	No	
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?	Ye	s X No				
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire	ectly,					
any voter registration drive?		Ye					
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	Ye	s X No				
(4) Provide a grant to an organization other than a charitable, etc., organization	n described in section						
4945(d)(4)(A)? See instructions		Ye	s X No				
(5) Provide for any purpose other than religious, charitable, scientific, literary,							
the prevention of cruelty to children or animals?		Ye	s X No				
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify und		-					
section 53.4945 or in a current notice regarding disaster assistance? See instru				5b			
Organizations relying on a current notice regarding disaster assistance, check h	nere		▶□				
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr							
expenditure responsibility for the grant? N/A Yes No							
If "Yes," attach the statement required by Regulations section 53.4945-5(d).							
<b>6a</b> Did the foundation, during the year, receive any funds, directly or indirectly, to							
a personal benefit contract?							
${f b}$ Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?		L	6b		Х	
If "Yes" to 6b, file Form 8870.							
7a At any time during the tax year, was the foundation a party to a prohibited tax s							
<b>b</b> If "Yes," did the foundation receive any proceeds or have any net income attribu			N/A	7b			
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$	, ,		_				
excess parachute payment(s) during the year?  Part VIII Information About Officers, Directors, Truste		Ye	s X No				
Paid Employees, and Contractors	es, Foundation Mar	nagers, Highly					
List all officers, directors, trustees, and foundation managers and the second se	oir componention						
List all officers, directors, trustees, and foundation managers and tr	(b) Title, and average	(c) Compensation	(d) Contributions to	Τ,	<b>e)</b> Exp	ense	
(a) Name and address	nours per week devoted	(If not paid,	(d) Contributions to employee benefit plans and deferred	ad	count,	other	
MICHAEL VALUCCI	to position PRESIDENT/DIRECTOR	enter -0-)	compensation	+	allowar	nces	
501 SILVERSIDE ROAD, SUITE 123	FRESIDENT/DIRECTOR						
WILMINGTON, DE 19809	1.00	0.	0.			0.	
ROBERT WARTH	VICE PRESIDENT/SECR	<u> </u>	٠.	+		٠.	
501 SILVERSIDE ROAD, SUITE 123	Vice induberiy been	171K1 / D					
WILMINGTON, DE 19809	1.00	0.	0.			0.	
EDWARD GARDNER	TREASURER/DIRECTOR		•	+		••	
501 SILVERSIDE ROAD, SUITE 123							
WILMINGTON, DE 19809	1.00	0.	0 .			0.	
				$\vdash$			
	1						
	1						
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."		•			
(a) Name and address of each employee paid more than \$50,000	<b>(b)</b> Title, and average hours per week devoted to position	(a) Companyation	(d) Contributions to employee benefit plans and deferred	(	e) Exp	ense	
(a) Name and address of each employee paid more than \$50,000	devoted to position	(c) Compensation	and deferred compensation	at	allowar	nces	
NONE							
				L			
			_				
<b>Total</b> number of other employees paid over \$50,000						0	

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Part VIII Information About Officers, Directors, Trustees Paid Employees, and Contractors (continued)	s, Foundation Managers, Highly	
3 Five highest-paid independent contractors for professional services.	f none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
PNC BANK		
1600 MARKET STREET, PHILADELPHIA, PA 19103	INVESTMENT MANAGEMENT	183,993.
		▶ 0
Total number of others receiving over \$50,000 for professional services  Part IX-A   Summary of Direct Charitable Activities		🗾 0
List the foundation's four largest direct charitable activities during the tax year. Include		Fynanaa
number of organizations and other beneficiaries served, conferences convened, research	ch papers produced, etc.	Expenses
1 NONE		
		0.
2		
3		
<u>,</u>		
4		
Part IX-B   Summary of Program-Related Investments  Describe the two largest program-related investments made by the foundation during to	the tay year on lines 1 and 2	Amount
1 N/A	the tax year on lines 1 and 2.	Amount
2		
All other program-related investments. See instructions.		
3		
Total, Add lines 1 through 3	<b>.</b>	0.

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P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign	n foun	dations, see	instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
а	Average monthly fair market value of securities		1a	77,665,605.
	Average of monthly cash balances	- 1	1b	3,919,959.
C	Fair market value of all other assets		1c	5,577,170.
d	Total (add lines 1a, b, and c)		1d	87,162,734.
е	Reduction claimed for blockage or other factors reported on lines 1a and			
	1c (attach detailed explanation) 1e	0.		
2	Acquisition indebtedness applicable to line 1 assets		2	0.
3	Subtract line 2 from line 1d		3	87,162,734.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)		4	1,307,441.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	[	5	85,855,293.
6	Minimum investment return. Enter 5% of line 5		6	4,292,765.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundati	ons and	d certain	
	foreign organizations, check here 🕨 🔲 and do not complete this part.)			
1	Minimum investment return from Part X, line 6		1	4,292,765.
	,	143.		
b	Income tax for 2019. (This does not include the tax from Part VI.)			
C	Add lines 2a and 2b		2c	29,143.
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	4,263,622.
4	Recoveries of amounts treated as qualifying distributions		4	0.
5	Add lines 3 and 4		5	4,263,622.
6	Deduction from distributable amount (see instructions)	]	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1		7	4,263,622.
<b>P</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
-	Expenses, contributions, gifts, etc total from Part I, column (d), line 26		1a	4,489,433.
	Program-related investments - total from Part IX-B		1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes		2	
3	Amounts set aside for specific charitable projects that satisfy the:	·····		
-	Suitability test (prior IRS approval required)		3a	
a h	Cash distribution test (attach the required schedule)	·····	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4		4	4,489,433.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		-	
J	income. Enter 1% of Part I, line 27b		5	29,143.
6	Adjusted qualifying distributions. Subtract line 5 from line 4		6	4,460,290.
U	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the found			· · · · · · · · · · · · · · · · · · ·
	4940(e) reduction of tax in those years.	аноп Ч	uannes IVI INE	SUGUUII

Form **990-PF** (2019)

### Part XIII Undistributed Income (see instructions)

	<b>(a)</b> Corpus	( <b>b)</b> Years prior to 2018	( <b>c)</b> 2018	<b>(d)</b> 2019
1 Distributable amount for 2019 from Part XI, line 7				4,263,622.
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only			4,121,435.	
<b>b</b> Total for prior years:		0.		
Excess distributions carryover, if any, to 2019:				
<b>a</b> From 2014				
<b>b</b> From 2015				
<b>c</b> From 2016				
<b>d</b> From 2017				
e From 2018				
f Total of lines 3a through e	0.			
4 Qualifying distributions for 2019 from				
Part XII, line 4: > \$ 4,489,433.				
<b>a</b> Applied to 2018, but not more than line 2a			4,121,435.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
<b>c</b> Treated as distributions out of corpus				
(Election required - see instructions)	0.			
<b>d</b> Applied to 2019 distributable amount				367,998.
e Remaining amount distributed out of corpus	0.			
Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2018. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2019. Subtract				
lines 4d and 5 from line 1. This amount must				2 905 624
be distributed in 2020				3,895,624.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2014	<u> </u>			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2020.				
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9:				
a Excess from 2015				
<b>b</b> Excess from 2016				
c Excess from 2017				
d Excess from 2018				
e Excess from 2019				

Part XIV   Private Operat	ing Foundations (see ins	structions and Part VI	I-A, question 9)	N/A	
1 a If the foundation has received a	ruling or determination letter that	it is a private operating			
	ective for 2019, enter the date of th				
<b>b</b> Check box to indicate whether th				4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted r		<u> </u>	Prior 3 years		()/(-/
income from Part I or the minim	(-) 0040	<b>(b)</b> 2018	(c) 2017	(d) 2016	(e) Total
investment return from Part X fo	1,7	. ,	<u> </u>	, ,	. ,
each year listed					
<ul><li>b 85% of line 2a</li><li>c Qualifying distributions from Par</li></ul>					
	· ·				
line 4, for each year listed					
<b>d</b> Amounts included in line 2c not					
used directly for active conduct (					
exempt activities					
e Qualifying distributions made dir	·				
for active conduct of exempt act					
Subtract line 2d from line 2c  3 Complete 3a, b, or c for the					
<b>3</b> Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)	(i)				
<b>b</b> "Endowment" alternative test - er	nter				
2/3 of minimum investment retu shown in Part X, line 6, for each					
listed					
<b>c</b> "Support" alternative test - enter:					
(1) Total support other than gro					
investment income (interest					
dividends, rents, payments	on				
securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt					
organizations as provided ir section 4942(j)(3)(B)(iii)	1				
(3) Largest amount of support	from				
an exempt organization					
Part XV Supplementary	/ Information (Complet	e this part only	if the foundation	had \$5 000 or mor	e in assets
	ring the year-see instru			παα φο,σσο στ πποτ	c iii doocto
1 Information Regarding Fou		, , , , , , , , , , , , , , , , , , ,			
a List any managers of the founda	•	han 20/2 of the total cont	ributions received by the	foundation before the close	of any tay
	buted more than \$5,000). (See se		inbuttons received by the	iounuation before the close	or any tax
NONE		( // / /			
<b>b</b> List any managers of the founda	tion who own 10% or more of the	etack of a corporation	(or an equally large portio	n of the ownership of a pa	rtnorchin or
	ation has a 10% or greater interest		(or all equally large portion	ii oi tile ownersilip oi a pa	Tuler strip of
NONE	3				
		Cabalawahin ata D			
	ntribution, Grant, Gift, Loan,			-++	ata fan firmda. If
	dation only makes contributions to its, etc., to individuals or organizat				ists for funds. If
	•		• • • • • • • • • • • • • • • • • • • •		
<b>a</b> The name, address, and telephor	ne number or email address of the	e person to whom appli	cations should be address	ea:	
<b>b</b> The form in which applications s	hould be submitted and informati	on and materials they s	hould include:		
c Any submission deadlines:					
d Any restrictions or limitations or	n awards, such as by geographical	l areas, charitable fields	, kinds of institutions, or o	other factors:	

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91-1644205

Supplementary Information (continued) Part XV Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount status of contribution any foundation manager Name and address (home or business) or substantial contributor recipient a Paid during the year AMBLER THEATER INC GENERAL & UNRESTRICTED N/A ÞС 91 E. COURT ST. DOYLESTOWN, PA 18901 5,000. 'ENGINEERING OUR ANCILLAE-ASSUMPTA ACADEMY N/A PC 2025 CHURCH RD FUTURE" CAMPAIGN WYNCOTE, PA 19095 250,000. ANGEL FLIGHT EAST N/A PC GENERAL & UNRESTRICTED 1501 NARCISSA RD BLUE BELL, PA 19422 5,000. ANTI-DEFAMATION LEAGUE N/A ÞС GENERAL & UNRESTRICTED 2200 6TH AVE STE 835 SEATTLE, WA 98121 5,000. ARC ALLIANCE GUARDIANSHIP SERVICES GENERAL & UNRESTRICTED N/A PC 3075 RIDGE PKE EAGLEVILLE, PA 19403 5,000. SEE CONTINUATION SHEET(S) 4,345,000. **▶** 3a Total **b** Approved for future payment NONE Total

### Part XVI-A Analysis of Income-Producing Activities

Inter gross amounts unless otherwise indicated.	Unrelated	business income		ded by section 512, 513, or 514	(e)
•	(a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	Business code	Amount	sion code	Amount	function income
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments			14	82,209.	
4 Dividends and interest from securities			14	2,113,595.	
5 Net rental income or (loss) from real estate:					
Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	910,871.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
1 Other revenue:					
a b					
<u> </u>					
c					
de					
2 Subtotal. Add columns (b), (d), and (e)		0.		3,106,675.	0.
13 Total. Add line 12, columns (b), (d), and (e)					3,106,675.
(See worksheet in line 13 instructions to verify calculations.)				13	- , , • , • ,
——————————————————————————————————————					

### Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

923621 12-17-19 Form **990-PF** (2019)

BELLEVUE, WA 98004

-orm 990-PF					91-1644		Pa	ige 13
Part XVII	Information Regarding Exempt Organizations		ınd Transactions ar	nd Relations	hips With Nonchar	itable		
1 Did the	organization directly or indirectly enga	ge in any of the followi	ng with any other organization	on described in se	ction 501(c)		Yes	No
	nan section 501(c)(3) organizations) or	-				1,644	2.2	etan etan
a Transfer	s from the reporting foundation to a n	oncharitable exempt or	ganization of:					
(1) Cas	:h		******************************			1a(1)	. III. OOLII. III	х
	er assets					1a(2)		Х
<b>b</b> Other tra							- 3	
(1) Sale	es of assets to a noncharitable exempt	organization				1b(1)		Х
(2) Pur	chases of assets from a noncharitable	exempt organization .			***************************************	1b(2)		Х
(3) Ren	ntal of facilities, equipment, or other as	sets				1b(3)		Х
(4) Rei	mbursement arrangements				***************************************	1b(4)		Х
	ns or loan guarantees							Х
	formance of services or membership o							Х
	c Sharing of facilities, equipment, mailing lists, other assets, or paid employees							
	swer to any of the above is "Yes," com		• •	-	-		ets,	
	ces given by the reporting foundation.			e in any transaction	on or sharing arrangement,	show in		
<del></del>	(d) the value of the goods, other asset		<del></del>	T 45				
(a) Line no.	(b) Amount involved (c)	Name of noncharitabl	e exempt organization	(d) Descript	ion of transfers, transactions, and	f sharing arr	angemer	its
<del></del>		N/A						
			<del></del>					
		· · · · · · · · · · · · · · · · · · ·			·	· · · · · · · · · · · · · · · · · · ·		
				······································				
						<del></del>		
			······································					
			· · · · · · · · · · · · · · · · · · ·					
	undation directly or indirectly affiliated in 501(c) (other than section 501(c)(3)					Yes	X	□No
	complete the following schedule.	,,					1	
<b>U</b> , 55,	(a) Name of organization		(b) Type of organization		(c) Description of relation	ship		***************************************
	N/A							
			<u> </u>					
Sign Here	er penallies di perjury, I declare that I have exe bellet it is tale, correct, and complete. Declar	amined this return, including ation of preparer (other than	g accompanying schedules and st n taxpayer) is based on all informa	tion of which prepare	r has any knowledge.	lay the IRS aturn with the hown below	7 See ins	this er str. No
Si	unature of officer or trustee	1	Date	Title		103	,	7 140
	Print/Type preparer's name	Preparer's s		Date	Check if PTIN		**********	
					self- employed			
Paid	JENNIFER BECKER HARRIS	JENNIFER	BECKER HARRIS	05/08/20	P0	0183358	3	
Preparer	Firm's name CLARK NUBER	, PS		<del> </del>	Firm's EIN ▶ 91-1	194016		
Use Only								
	Firm's address ► 10900 NE 4	TH STREET, SUIT	E 1400					

3a Grants and Contributions Paid During the Year	ır			
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
AS-YOU-LIKE-IT-LIBRARY 2220 NW MARKET ST L-05 SEATTLE, WA 98107	N/A	PC	SEATTLE METAPHYSICAL LIBRARY	10,000.
AUSTEN EVERETT FOUNDATION 500 YALE AVE N SEATTLE, WA 98109	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
AWBURY ARBORETUM ASSOCIATION INC 1 AWBURY RD PHILADELPHIA, PA 19138	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
BEYOND THE SURFACE 3212 BRANT ST SAN DIEGO, CA 92103	N/A	PC	TO FURTHER SUPPORT THE WOMEN AND WATER PROJECT ADMINISTERED BY YOUR ORGANIZATION	5,000.
CHILDRENS HOME SOCIETY OF WASHINGTON 12360 LAKE CITY WAY NE SEATTLE, WA 98125	N/A	₽C	LAKE CITY MURAL PROJECT	5,000.
CLASSICAL 98 1 10 HARRISON ST SEATTLE, WA 98109	N/A	PC	KING RADIO; NORTHWEST FOCUS AND ITS RELOCATION.	200,000.
COPWHEELS INC C/O JAMES J BINNS 1818 MARKET ST ST PHILADELPHIA, PA 19103	N/A	PC	GENERAL & UNRESTRICTED	5,000.
Total from continuation sheets				4,075,000.

ar			
If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
N/A	PC	CHARITABLE EVENT	10,000.
N/A	₽C	CHARITABLE EVENT	5,000.
N/A	₽C	SEATTLE JAZZ PROJECT	100,000.
N/A	PC	GENERAL & UNRESTRICTED	10,000.
N/A	PC	IN SUPPORT OF THE "NO WASTED NOTES" PROGRAM AGREEMENT	250,000.
N/A	PC	"NO WASTED NOTES" PROGRAM	50,000.
N/A	PC	IMPROVING THE SOCIAL DETERMINANTS OF HEALTH TO RELIEVE SUFFERING AND EMPOWER POTENTIAL	250,000.
	If recipient is an individual, show any relationship to any foundation manager or substantial contributor  N/A  N/A  N/A  N/A  N/A	If recipient is an individual, show any relationship to any foundation manager or substantial contributor  N/A  PC  N/A  PC  N/A  PC  N/A  PC  N/A  PC	If recipient is an individual, show any relationship to any foundation manager or substantial contributor   Foundation status of recipient

ar			
If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
N/A	PC	GENERAL & UNRESTRICTED	10,000.
N/A	₽C	GENERAL & UNRESTRICTED	25,000.
N/A	₽C	GENERAL & UNRESTRICTED	2,500.
N/A	PC	GENERAL & UNRESTRICTED	5,000.
N/A	PC	GENERAL & UNRESTRICTED	25,000.
N/A	PC	GENERAL & UNRESTRICTED	5,000.
N/A	₽C	TO BE USED FOR THE GOOD SHEPHERD CENTER'S SEISMIC RETROFIT ARCHITECT/STRUCTURAL ENGINEER DESIGN.	150,000.
	If recipient is an individual, show any relationship to any foundation manager or substantial contributor  N/A  N/A  N/A  N/A  N/A	If recipient is an individual, show any relationship to any foundation manager or substantial contributor  N/A  PC  N/A  PC  N/A  PC  N/A  PC  N/A  PC	If recipient is an individual, show any relationship to any foundation manager or substantial contributor   Foundation status of recipient

If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
N/A	₽C	GENERAL & UNRESTRICTED	5,000.
N/A	₽C	GENERAL & UNRESTRICTED	5,000.
N/A	₽C	GENERAL & UNRESTRICTED	5,000.
N/A	₽C	GENERAL & UNRESTRICTED	5,000.
N/A	PC	THIS GRANT IS TO PROMOTE JNS GROWTH AND SUSTAINABILITY.	150,000.
/ N/A	₽C	CHARITABLE EVENT	5,000.
N/A	PC	TO FURTHER YOUR MISSION OF ESTABLISHING HIGH QUALITY WEEKLY JAZZ WORKSHOPS, EDUCATIONAL MASTERCLASSES, COMMUNITY PERFORMANCES WITH BOTH LOCAL AND NATIONALLY RECOGNIZED JAZZ MASTERS, AND ESTABLISHING INTERNATIONAL EXCHANGES BOTH AT HOME AND ABROAD.	150,000.
	N/A N/A N/A	any foundation manager or substantial contributor  N/A  PC  N/A  PC  N/A  PC  N/A  PC  N/A  PC	any foundation manager or substantial contributor  N/A  PC  GENERAL & UNRESTRICTED  N/A  PC  THIS GRANT IS TO PROMOTE JNS GROWTH AND SUSTAINABILITY.  N/A  PC  CHARITABLE EVENT  N/A  PC  TO FURTHER YOUR MISSION OF ESTABLISHING HIGH QUALITY WEEKLY JAZZ WORKSHOPS, EDUCATIONAL MASTERCLASSES, COMMUNITY PERFORMANCES WITH BOTH LOCAL AND NATIONALLY RECOGNIZED JAZZ MASTERS, AND ESTABLISHING

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
LA SALLE COLLEGE HIGH SCHOOL 8605 CHELTENHAM AVE WYNDMOOR, PA 19038	N/A	PC	GENERAL & UNRESTRICTED	10,000.
LAKE CITY PARTNERS ENDING HOMELESSNESS 3120 NE 125TH ST SEATTLE, WA 98125	N/A	PC	GENERAL & UNRESTRICTED	5,000.
MAIN LINE HOSPITALS INC 3803 W CHESTER PIKE STE 250 NEWTOWN SQ, PA 19073	N/A	PC	LANKENAU COLORECTAL CENTER RESEARCH & EDUCATION FUND FOR THE JAMES WIDENER RAY ENDOWED CHAIR IN COLORECTAL SURGERY	500,000.
MAIN LINE RESCUE INC PO BOX 89 CHESTER SPRGS, PA 19425	N/A	PC	GENERAL & UNRESTRICTED	10,000.
MALAMA KAUAI PO BOX 1414 KILAUEA, HI 96754	N/A	PC	GENERAL & UNRESTRICTED	5,000.
MALTZ JUPITER THEATRE INC 1001 E INDIANTOWN RD JUPITER, FL 33477	N/A	PC	GENERAL & UNRESTRICTED	10,000.
MOUNTAINFILM LTD 01-01-94 PO BOX 1088 TELLURIDE, CO 81435	N/A	PC	IN SUPPORT OF EDUCATIONAL PROGRAMS ADMINISTERED BY YOUR ORGANIZATION	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Yea	ar		· · · · · · · · · · · · · · · · · · ·	
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
NATIONAL SQUASH CENTER INC 25 W 39ST NEW YORK, NY 10018	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
NATIONAL WORLD WAR II MUSEUM INC 945 MAGAZINE ST NEW ORLEANS, LA 70130	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
NAVOS 2600 SW HOLDEN ST SEATTLE, WA 98126	N/A	PC	GENERAL & UNRESTRICTED	5,000.
NORTHWEST FILM FORUM 1515 12TH AVE SEATTLE, WA 98122	N/A	PC	GENERAL & UNRESTRICTED	5,000.
OLD DOG HAVEN PO BOX 1409 OAK HARBOR, WA 98277	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
ORGANIC SEED ALLIANCE PO BOX 772 PORT TOWNSEND, WA 98368	N/A	PC	GENERAL OPERATIONS TO FURTHER OSA'S MISSION THROUGH RESEARCH, EDUCATION AND ADVOCACY	150,000.
PACIFIC PUBLIC MEDIA 930 BROADWAY TACOMA, WA 98402	N/A	PC	KNKX NEXT CAMPAIGN	200,000.
Total from continuation sheets				

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Form 990-PF
Part XV Supplementary Information (continued)

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PENNSYLVANIA INNOCENCE PROJECT 1515 MARKET ST STE 300 PHILADELPHIA, PA 19102	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
PHILADELPHIA ACADEMY OF SCHOOL LEADERS 230 S BROAD ST 17TH FLR PHILADELPHIA, PA 19102	N/A	₽C	NEUBAUER FELLOWSHIP IN EDUCATIONAL LEADERSHIP PROGRAM	10,000.
PHILADELPHIA INDEPENDENT MISSION SCHOOLS 1012 W THOMPSON ST PHILADELPHIA, PA 19122	N/A	₽C	GENERAL & UNRESTRICTED	25,000.
PHILADELPHIA ORCHESTRA ASSOCIATION  1 S BROAD ST 14TH FL PHILADELPHIA, PA 19107	N/A	₽C	ACADEMY OF MUSIC RESTORATION FUND	25,000.
PROJECT HOME 1515 FAIRMOUNT AVE PHILADELPHIA, PA 19130	N/A	₽C	CHARITABLE EVENT	50,000.
PROJECT HOME 1515 FAIRMOUNT AVE PHILADELPHIA, PA 19130	N/A	₽C	810 ARCH STREET PROGRAM	500,000.
PUGET SOUND RESTORATION FUND 8001 NE DAY RD W BAINBRIDGE IS, WA 98110	N/A	PC	RECOVERY EFFORTS; RESEARCH AND DEVELOP NEW RESTORATION STRATEGIES; AND DEVELOP NEW COMMUNICATION STRATEGIES, MATERIALS, VIDEOS AND ENGAGEMENT ACTIVITIES.	200,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Yea	r			
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PUGET SOUNDKEEPER ALLIANCE 130 NICKERSON ST STE 107 SEATTLE, WA 98109	N/A	PC	THE WORK OF SOUNDKEEPER TO STOP THE DECLINE IN PUGET SOUND WATER QUALITY	100,000.
RECTOR CHURCH WARDENS & VESTRYMEN OF CHRIST CHURCH OF PHILADELPHIA 20 N AMERICAN ST PHILADELPHIA, PA 19106	N/A	₽C	GENERAL & UNRESTRICTED	10,000.
RUSSELL BYERS CHARTER SCHOOL 1911 ARCH ST PHILADELPHIA, PA 19103	N/A	₽C	TO SUPPORT THE WORK OF THE RUSSELL BYERS CHARTER SCHOOL IN PROVIDING A HIGH QUALITY EDUCATION TO CHILDREN FROM UNDERSERVED COMMUNITIES.	225,000.
SAN JUAN COUNTY TRADES FOUNDATION PO BOX 3053 FRIDAY HARBOR, WA 98250	N/A	PC	SUPPORT FOR THE FOUR-YEAR PROGRAM "CAREER FORWARD YOUTH PROJECT: SAN JUAN ISLANDS".	100,000.
SEA-MAR COMMUNITY HEALTH CENTER 1040 S HENDERSON ST. SEATTLE, WA 98108	N/A	PC	GENERAL & UNRESTRICTED	5,000.
SEATTLE MENNONITE CHURCH 3120 NE 125TH ST SEATTLE, WA 98125	N/A	PC	GOD'S LIL ACRE HOMELESS SHELTER	5,000.
SHEEP MOUNTAIN ALLIANCE PO BOX 389 TELLURIDE, CO 81435	N/A	PC	TO HELP UNDERWRITE THE COLLABORATIVE ENERGY PSA PARTNERED BY YOUR ORGANIZATION.	5,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year			<u>,                                      </u>	
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
	or substantial contributor	100,000		
SHUNPIKE ARTS COLLECTIVE DBA SHUNPIKE 815 SEATTLE BLVD S STE 215 SEATTLE, WA 98134	N/A	PC	TO SUPPORT THE GROWTH OF SOUTH HUDSON MUSIC PROJECT, THE ARTISTIC ARM OF THE ROYAL ROOM, TO HELP THE SMALL VENUE THRIVE AND SUCCEED.	50,000.
,				,
SHUNPIKE ARTS COLLECTIVE DBA SHUNPIKE 815 SEATTLE BLVD S STE 215	N/A	PC	LATINO THEATRE PROJECTS	5 000
SEATTLE, WA 98134				5,000.
SHUNPIKE ARTS COLLECTIVE DBA SHUNPIKE 815 SEATTLE BLVD S STE 215	N/A	PC	THRIVING ARTIST	
SEATTLE, WA 98134				5,000.
SPRINGSIDE CHESTNUT HILL ACADEMY 500 W WILLOW GROVE AVE	N/A	PC	GENERAL & UNRESTRICTED	
PHILADELPHIA, PA 19118				10,000.
STRAWBERRY THEATRE WORKSHOP PO BOX 20245 SEATTLE, WA 98102	N/A	PC	GENERAL & UNRESTRICTED	5,000.
TELLURIDE AVALANCHE DOGS PO BOX 1581 TELLURIDE, CO 81435	N/A	PC	TO HELP UNDERWRITE THE ONGOING MARKETING EFFORTS OF FUNDRAISING AND SKIER SAFETY EDUCATION UNDERTAKEN BY YOUR ORGANIZATION.	5,000.
TELLURIDE SKI AND SNOWBOARD CLUB INC P.O. BOX 2824 TELLURIDE, CO 81435	N/A	PC	THIS GRANT IS TO BE DIVIDED EQUALLY WITH \$5,000 DESIGNATED TO TSSC'S SCHOLARSHIP PROGRAM AND \$5,000 TO TSSC'S ONGOING SKI SAFETY VIDEO PROGRAM.	10,000.
, 00 02:00				10,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year				
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TELLURIDE SKI AND SNOWBOARD CLUB INC P.O. BOX 2824 TELLURIDE, CO 81435	N/A	₽C	TO HELP UNDERWRITE THE PRODUCTION OF NEW ANIMATED SAFETY VIDEOS SUPPORTED BY YOUR ORGANIZATION	5,000.
TELLURIDE SOCIETY FOR JAZZ PO BOX 2132 TELLURIDE, CO 81435	N/A	₽C	SUPPORT OF THE TELLURIDE JAZZ FESTIVAL AND THE JAZZ IN THE SCHOOLS PROGRAMS ADMINISTERED BY YOUR ORGANIZATION	7,500.
THE ARTS OF KENMORE PO BOX 82767 KENMORE, WA 98028	N/A	₽C	AS IF THEATRE COMPANY	5,000.
THE BELLEVUE ART MUSEUM 510 BELLEVUE WAY NE BELLEVUE, WA 98004	N/A	₽C	GENERAL OPERATING SUPPORT	150,000.
TIETON ARTS AND HUMANITIES PO BOX 171 TIETON, WA 98947	N/A	₽C	GENERAL & UNRESTRICTED	5,000.
TRUSTEES OF THE LAWRENCEVILLE SCHOOL PO BOX 6125 LAWRENCEVILLE, NJ 08648	N/A	₽C	THE LAWRENCEVILLE FUND	10,000.
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA 3451 WALNUT ST 433 FRANKLIN BLDG PHILADELPHIA, PA 19104	N/A	₽C	MORRIS ARBORETUM	10,000.
Total from continuation sheets				

3a Grants and Contributions Paid During the Year	_	_		
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
	or substantial contributor	recipient		
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA	N/A	PC	THE PENN FUND	
3451 WALNUT ST 433 FRANKLIN BLDG PHILADELPHIA, PA 19104				10,000.
UNEXPECTED PRODUCTIONS INC	N/A	₽C	GENERAL & UNRESTRICTED	
1428 POST ALY SEATTLE, WA 98101				5,000.
UNION FOR REFORM JUDAISM - CAMP KALSMAN 3805 108TH AVE NE STE 100 BELLEVUE, WA 98004	N/A	₽C	CAMP KALSMAN	5,000.
,	77	PC	CENEDAL C INDECEDIONED	3,000.
VISITING NURSE ASSOCIATION OF SOMERSET HILLS 200 MOUNT AIRY RD	N/A	PC	GENERAL & UNRESTRICTED	
BASKING RIDGE, NJ 07920				5,000.
WASHINGTON ENSEMBLE THEATRE	N/A	PC	GENERAL & UNRESTRICTED	
PO BOX 20834 SEATTLE, WA 98102				5,000.
WASHINGTON ENSEMBLE THEATRE	N/A	PC	WASHINGTON ENSEMBLE THEATRE SUSTAINABLE SCENIC	
PO BOX 20834 SEATTLE, WA 98102			BUILDING (TO BE SPREAD EQUALLY OVER A THREE-YEAR PERIOD).	75,000.
WOMENS PHILANTHROPIC COLLECTIVE 11528 1ST AVE NW	N/A	PC	GENERAL & UNRESTRICTED	
SEATTLE, WA 98177				5,000.
Total from continuation sheets	L			

3a Grants and Contributions Paid During the Year				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	1
WOODMERE ART MUSEUM INC	N/A	PC	GENERAL & UNRESTRICTED	
9201 GERMANTOWN AVE				10.000
PHILADELPHIA, PA 19118				10,000.
YOGA BEHIND BARS	N/A	PC	GENERAL & UNRESTRICTED	
PO BOX 84494	1,11		CHARLET & CHARLETTE	
SEATTLE, WA 98124				5,000.
YOUTH WORK FOUNDATION OF THE UNION LEAGUE	N/A	PC	GENERAL & UNRESTRICTED	
OF PHILADELPHIA	,			
140 S BROAD ST				
PHILADELPHIA, PA 19102				10,000.
,				· ·
Total from continuation sheets	ı	1	1	

DESCRIPTION	<b>/3</b> \			
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
LEGAL	2,400.	0.		2,400.
TO FM 990-PF, PG 1, LN 16A =	2,400.	0.		2,400.
FORM 990-PF	ACCOUNTI	NG FEES	S	TATEMENT 2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING	19,750.	3,950.		15,800.
TO FORM 990-PF, PG 1, LN 16B	19,750.	3,950.		15,800.
FORM 990-PF C	OTHER PROFES	SIONAL FEES	S	TATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
INVESTMENT MANAGEMENT SERVICES WEBSITE DESIGN	183,993. 5,750.	183,993.		0. 5,750.
TO FORM 990-PF, PG 1, LN 16C	189,743.	183,993.		5,750.
FORM 990-PF			g	TATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
FOREIGN TAXES EXCISE TAXES	1,276. 11,000.	1,276.		0.
TO FORM 990-PF, PG 1, LN 18	12,276.	1,276.		0.

FORM 990-PF	OTHER EXPENSES		STATEMENT 5	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ADMINISTRATIVE FEES	43,000.	0.		43,000.
POSTAGE	2,351.	0.		2,351.
INSURANCE	3,666.	0.		3,666.
WEBSITE COSTS	719.	0.		719.
BANK CHARGES	311.	311.		0.
SUPPLIES	242.	0.		242.
FOUNDATION DUES &				
MEMBERSHIPS	13,100.	0.		13,100.
STATE FILING FEES	45.	0.		45.
TO FORM 990-PF, PG 1, LN 23	63,434.	311.		63,123.

FORM 990-PF	U.S. AND S	TATE/CITY GO	VERNMENT	OBLIGATIONS	STATEMENT 6
DESCRIPTION		U.S. GOV'T		BOOK VALUE	FAIR MARKET VALUE
U.S. AND STATE GOODLIGATIONS	VERNMENT	X		8,165,104.	8,279,746.
TOTAL U.S. GOVERN	MENT OBLIGAT	ONS		8,165,104.	8,279,746.
TOTAL STATE AND M	UNICIPAL GOV	ERNMENT OBLI	GATIONS		
TOTAL TO FORM 990	-PF, PART II	, LINE 10A		8,165,104.	8,279,746.

FORM 990-PF	CORPORATE STOCK	STATEMENT 7
I ORM JJU II	CONTONATE DIOCK	

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
690 SHS ACCENTURE PLC (ACN)	124,553.	145,293.
350 SHS AIR PRODS & CHEM INC (APD)	79,995.	
720 SHS ALLSTATE CORP (ALL)	77,637.	
202 SHS ALPHABET INC CL A (GOOGL)	77,637. 180,667.	270,557.
152 SHS AMAZON COM (AMZN)	229,656.	280,872.
820 SHS AMERICAN WATER WORKS COMPANY INC (AWK)	229,656. 60,703.	100,737.
717 SHS AMGEN INC (AMGN)	119 350.	172 847.
1001 SHS APPLE INC (AAPL)	134,229.	293,944.
470 SHS AUTOMATIC DATA PROCESSING INC (ADP)	61 239.	80 135.
137 SHS AUTOZONE INC (AZO)	106,647.	163,209.
5870 SHS BANK OF AMERICA CORP (BAC)	173,670.	206,741.
1140 SHS BAXTER INTERNATIONAL INC (BAX)	77,990.	95,327.
31772.179 SHS BLACKROCK EVENT DRIVEN EQUITY FUND		
INSTITUTIONAL SHARES	2,750,000.	2,924,172.
403652.584 SHS BLACKROCK STRAT INC OPP PORTFOLIO		
INSTL (BSIIX)	4,000,000.	4,024,416.
1890 SHS BOOZ ALLEN HAMILTON HOLDING CORPORATION		
(BAH)	90,659.	134,436.
1440 SHS BRISTOL-MYERS SQUIBB CO (BMY)	87,735.	92,434.
410 SHS BROADCOM INC (AVGO)	111,944.	129,568.
400 SHS BURLINGTON STORES, INC (BURL)	34,135.	91,212.
1490 SHS CBRE GROUP (CBRE)	70,240.	91,322.
1130 SHS CDW CORP (CDW)	133,356.	161,409.
640 SHS CHEVRON CORP (CVX)	79,994.	77,126.
1150 SHS CHURCH & DWIGHT (CHD)	74,139.	80,891.
480 SHS CINTAS CRP (CTAS)	108,757.	129,158.
2890 SHS CITIZENS FINANCIAL GROUP, INC (CFG)	87,716.	117,363.
4039 SHS COMCAST CORP (CMCSA)		181,634.
1400 SHS CONOCOPHILLIPS (COP)	74,427.	91,042.
480 SHS COSTCO WHOLESALE CORPORATION (COST)		141,082.
540 SHS CROWN CASTLE INTL (CCI)	79,126.	76,761.
1280 SHS CVS CAREMARK CORP (CVS)		95,091.
730 SHS DANAHER CORP (DHR)		112,040.
630 SHS DARDEN RESTAURANTS INC (DRI)	75,292.	68,676.

KAINIEK INSTITUTE & FOUNDATION		91-1044203
52745.329 SHS DIAMOND HILL LONG SHORT FD CL Y		
(DIAYX)	831,627.	1,429,398.
1330 SHS DISCOVER FINL SVCS COM (DFS)	122,343.	112,811.
650 SHS DOLLAR GENERAL CORP (DG)	76,290.	101,387.
173745.174 SHS EATON VANCE GLOBAL MACRO ABSOLUTE		
RETURN ADVANTAGE FD CL	1,800,000.	1,817,374.
360 SHS EDWARDS LIFESCIENCES (EW)	80,902.	83,984.
880 SHS ELI LILLY & CO (LLY)	78,756.	115,658.
600 SHS ESTEE LAUDER COMPANIES INC (EL)	93,122.	123,924.
1100 SHS F M C CP (FMC)	105,711.	109,802.
740 SHS FACEBOOK INC (FB)	94,994.	151,885.
549 SHS HOME DEPOT INC (HD)	70,469.	119,891.
1110 SHS INGERSOL-RAND PLC (IR)	126,144.	147,541.
70729 SHS INVESCO FTSE RAFI US 1000 ETF (PRF)	4,368,459.	8,962,072.
120740 SHS ISHARES CORE MSCI EAFE ETF (IEFA)	6,674,507.	7,877,078.
73600 SHS ISHARES MSCI USA MIN VOLATILITY (USMV)	3,393,932.	4,828,160.
11550 SHS ISHARES NASDAQ BIOTECHNOLOGY (IBB)	1,092,074.	1,391,891.
26000 SHS ISHARES S&P GLOBAL I (IGF)	1,202,711.	1,245,660.
31900 SHS ISHARES TR S & P MIDCAP 400 INDEX FD		
(IJH)	4,909,247.	
2441 SHS JP MORGAN CHASE (JPM)	161,869.	340,275.
550 SHS L3HARRIS TECHNOLOGIES (LHX)	116,192.	108,829.
220 SHS LOCKHEED MARTIN CORP (LMT)	79,796.	85,664.
400 SHS MCDONALD'S CORP (MCD)	61,710.	79,044.
930 SHS MERCK & CO INC (MRK)	78,211.	84,584.
3545 SHS MICROSOFT CORP (MSFT)	332,688.	559,047.
770 SHS MOTOROLA SOLUTIONS INC (MSI)	129,213.	124,078.
318 SHS NORTHROP GRUMMAN CORP (NOC)	68,231.	109,382.
970 SHS OMNICOM GROUP (OMC)	77,445.	78,589.
760 SHS PHILLIPS 66 (PSX)	80,528.	84,672.
1833 SHS PROCTER GAMBLE CO (PG)	173,823.	228,942.
1510 SHS PROGRESSIVE CORP OHIO (PGR)	103,804.	109,309.
790 SHS QUEST DIAGNOSTICS (DGX)	79,477.	84,364.
766 SHS S&P GLOBAL INC COM (SPGI)	95,559.	209,156.
570 SHS SEMPRA ENERGY COM (SRE)	78,225.	86,344.
23850 SHS SPDR S&P 500 ETF TRUST (SPY)	3,331,941.	
370 SHS STRYKER CORPORATION (SYK)	80,311.	77,678.
1170 SHS T-MOBILE US INC (TMUS)	79,311.	91,751.
770 SHS TARGET CORPORATION (TGT)	81,005.	98,722.
240 SHS TELEDYNE TECH INC (TDY)	82,167.	83,170.
620 SHS TEXAS INSTRUMENTS INC (TXN)	79,401.	79,540.
1871 SHS TOTAL FINA ELF S.A (TOT)	89,236.	103,466.
1180 SHS TRANSUNION COM USDO.01 (TRU)	93,959.	101,020.
2632 SHS TRUIST FINANCIAL CORPORATION (TFC)	89,048.	148,234.
500 SHS UNITEDHEALTH GROUP INC (UNH)	73,557.	146,990.
46970 SHS VANGUARD FTSE ALL-WORLD EX-US ETF		
(VEU)	2,101,189.	2,524,638.
16700 SHS VANGUARD FTSE EMERGING MARKETS (VWO)	778,215.	742,649.
6600 SHS VANGUARD GROWTH ETF (VUG)	1,017,788.	1,202,322.
14428 SHS VANGUARD SM-CAP ETF (VB)	1,668,690.	2,389,854.
871 SHS VISA INC (V)	72,141.	163,661.
870 SHS WASTE MANAGEMENT INC (WM)	72,120.	99,145.
1019 SHS WEC ENERGY GROUP, INC (WEC)	60,225.	93,982.
TOTAL TO FORM 990-PF, PART II, LINE 10B	46,368,392.	64,172,341.

FORM 990-PF CORPO	RATE BONDS		STATEMENT 8
DESCRIPTION		BOOK VALUE	FAIR MARKET VALUE
CORPORATE BONDS	-	6,683,371.	6,866,669.
TOTAL TO FORM 990-PF, PART II, LINE 1	6,683,371.	6,866,669.	
FORM 990-PF OTHER	INVESTMENTS		STATEMENT 9
DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
HUDSON BAY INTERNATIONAL FUND LTD (HUDSONBAY) YORK CREDIT OPPORTUNITIES UNIT	FMV	3,000,000.	3,149,190.
TRUST (YORKCREDIT)  TOTAL TO FORM 990-PF, PART II, LINE 1	3	5,000,000.	1,723,401.

#### GENERAL EXPLANATION STATEMENT 10

#### FORM/LINE IDENTIFIER

FORM 990-PF, PART VII-B, LINE 1A(3) & (4)

#### **EXPLANATION:**

RAYNIER INSTITUTE AND FOUNDATION REIMBURSED MEETING EXPENSES OF EDWARD GARDNER, TREASURER/DIRECTOR. THE AMOUNTS REIMBURSED WERE SUBSTANTIATED AND REASONABLE. AS SUCH, THE REIMBURSEMENTS ARE NOT CONSIDERED ACTS OF SELF-DEALING UNDER IRC SECTION 4941(D)(2)(E).